

## Slippages impact PAT; lifting of ban remains crucial

About the stock: Kotak Mahindra Bank is one of the leading private sector banks in India providing a wide array of banking and financial services, boasting around ₹ 5,10,598 crore in customer assets.

- It spans over 2013 branches and 3329 ATMs
- Consistent in delivering superior ROA of 2+% and ROE of 13+%

Q2FY25 performance: Kotak Mahindra Bank reported weak performance in Q2FY25, owing to full impact of embargo impacting margins amid change in asset mix. NII growth came at 11.5% YoY driven by 14.7% YoY (3.1% QoQ) rise in advances to ₹3,99,522 crore, aided by SME (31% YoY) and consumer (18% YoY) loans. NIM declined by 11 bps QoQ to 4.91% due to a shift towards secured assets and increased cost of funds. Higher provisions impacted PAT which came at ₹ 3,344 crore, up 4.8% YoY. Credit cost surged 10 bps QoQ to 0.65%, as GNPA rose 10 bps QoQ to 1.49% and NNPA increased 8 bps QoQ to 0.43%, amid stress in retail micro credit. Deposit accretion came at 15.1% YoY (3.1% QoQ) to ₹4,61,454 crore, driven by 26% YoY term deposit gains & CASA ratio at an industry-leading 43.6%.

### Investment Rationale

- Slippages from unsecured book remains a spoiler: Increased slippages, particularly from delinquencies in credit card segment (contributing to 30-40% of slippages) has led to higher credit cost thus impacting earnings. Management anticipates strain to pan out over next 2-3 quarters, expect credit costs, currently at 0.65%, to continue to remain in similar range for FY25E. PCR declined 400 bps QoQ to 71% with management comfortable in maintaining PCR of 70% on average without any contingent buffer. Expect credit to remain higher at 65-75 bps in FY25-26E.
- Decline in unsecured book, amid embargo, remain headwind for margins: Advances growth moderated at 14.7% YoY, backed by SME (31% YoY) and consumer (18% YoY), while commercial segment saw muted growth & corporate book de-grew 1% sequentially. RBI tech embargo continues to loom large as share of retail microcredit dipped further 30 bps QoQ to 11.3% of net advances. Liabilities accretion came at 15.1% YoY (3.1% QoQ) led by term deposits (26% YoY), though CoF seems to be largely stable. Higher liquidity, change in asset mix and liabilities accretion through term deposits remains headwinds for margins trajectory. Acquisition of SCB unsecured book and 50 bps cut in SA rates (for balance under ₹5 lakhs) to provide marginal support to margins amid slower unsecured credit growth. Expect credit growth at 16.2% CAGR in FY24-27E; lifting of ban remains major catalyst aiding growth and margins.

### Rating and Target Price

- Focus on building sustainable growth franchise remains intact, though RBI's embargo on issuance of credit cards, delinquencies from unsecured retail bucket and anticipated volatility in margins remain as challenge.
- Rolling on to FY27E, we value standalone bank at 1.75x FY27E BV and assign ₹574 for subsidiaries, thus broadly maintaining target price at ₹1810 per share and Hold rating.

### Key Financial Summary

| ₹ crore | FY21  | FY22  | FY23  | FY24  | 3 year CAGR (FY21-FY24) | FY25E | FY26E | FY27E | 3 year CAGR (FY24-27E) |
|---------|-------|-------|-------|-------|-------------------------|-------|-------|-------|------------------------|
| NII     | 15340 | 16818 | 21552 | 25993 | 19%                     | 28721 | 32496 | 37082 | 13%                    |
| PPP     | 11762 | 12051 | 14848 | 19587 | 19%                     | 20455 | 23251 | 26775 | 11%                    |
| PAT     | 6965  | 8573  | 10939 | 13782 | 26%                     | 15726 | 14440 | 16848 | 7%                     |
| ABV     | 308   | 357   | 415   | 481   |                         | 557   | 627   | 707   |                        |
| P/E     | 50.3  | 40.9  | 32.0  | 25.4  |                         | 22.3  | 24.3  | 20.8  |                        |
| P/ABV   | 5.7   | 4.9   | 4.3   | 3.7   |                         | 3.2   | 2.8   | 2.5   |                        |
| RoA     | 1.9   | 2.1   | 2.4   | 2.5   |                         | 2.4   | 2.0   | 2.0   |                        |
| RoE     | 12.4  | 12.6  | 14.0  | 15.3  |                         | 15.1  | 12.1  | 12.5  |                        |

Source: Company, ICICI Direct Research



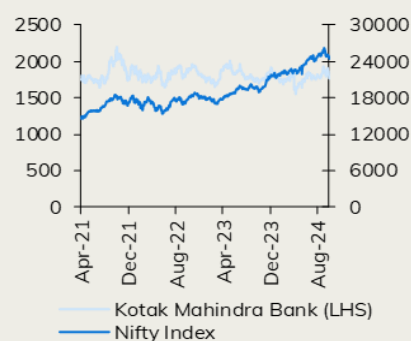
### Particulars

| Particulars           | Amount           |
|-----------------------|------------------|
| Market Capitalisation | ₹ 3,51,676 crore |
| 52 week H/L           | 1,953 / 1,544    |
| Net worth             | ₹ 1,29,972 crore |
| Face value            | ₹ 5              |

### Shareholding pattern

| (in %)   | Sep-23 | Dec-23 | Mar-24 | Jun-24 | Sep-24 |
|----------|--------|--------|--------|--------|--------|
| Promoter | 25.9   | 25.9   | 25.9   | 25.9   | 25.9   |
| FII      | 41.0   | 39.7   | 37.6   | 33.2   | 33.4   |
| DII      | 20.0   | 21.4   | 23.4   | 27.7   | 27.9   |
| Others   | 13.1   | 13.0   | 13.1   | 13.3   | 12.8   |

### Price Chart



### Key risks

- Efforts undertaken lead to uptick in margins
- Deterioration in quality of unsecured pool

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## Concall highlights and outlook

- Kotak Mahindra Bank aims to become India's 3rd largest private bank by 2030, through mix of organic and in-organic means as opportunity arrives.
- Q2FY25 was the first quarter under the full impact of RBI embargo wherein the bank was barred from on-boarding customers digitally and issuance of new credit cards. This has led to lower growth and consequently pressure on NIM.
- Growth was restricted on the MFI side of the business due to visibility of stress with the management being cautious within this sector and anticipate this strain to continue for the next one or two quarters.
- The tech embargo had an effect on the unsecured retail business, particularly on the credit card business as lower disbursement in the microcredit business. Total share of retail unsecured asset businesses dipped 30 bps to 11.3%. Credit stress was witnessed in the credit card business due to overleveraging of certain kind of customers, contributing to 30-35% of slippages.
- Commercial vehicle industry saw a 10% degrowth in Q2, largely due to the goods segment, although the passenger segment continued to grow. Bank's market share rose marginally, but growth was relatively muted. This segment of CV saw disruptions in the last two quarters largely due to heat, rains and climatic risks. Tractor finance remained flat.
- The change in asset mix shifting towards secure assets resulted in reduction in yield on advances and consequently reduction in NIM for the quarter by about 11 bps to 4.91%. Nearly 60% of loans are linked to external benchmark.
- With the ongoing festival season, above-normal monsoon & anticipation of increased government spends as well as in rural infra, management, expects better H2 performance for sectors like CV and tractor finance.
- There was significant progress on the technology front, with beta launch of a new customer-facing mobile app to enhance customer experience.
- The bank's Capital Markets, Asset Management, and Insurance segments each grew over 50% year-on-year, showcasing strong performance across multiple business lines.
- Operating costs were stable at 2.2% with Q-o-Q growth with reduction in acquisition cost for 811 products but higher IT spent to meet the remedial measures relating to embargo.
- The bank is focussed on the affluent customer segments in terms of new acquisitions and in line with this tuck-in acquisition strategy, recently announced a deal to acquire Standard Chartered Bank's ₹4,100 personal loan book, providing opportunities for upselling and cross-selling to ~95,000 customers which would improve yield on advances by ~2bps.
- Bank has created new slab with 50 bps reduction in interest rates for balance under ₹5 lakhs, effective from 17 October 2024. Expected benefit on NIM of recently announced cut in savings accounts deposits (50bps) would be 4 bps.
- The management refrained from giving any timeline about RBI embargo status but stated that they are focused on systematically resolving any issues to address RBI's concerns.
- ₹1363 crore of post-tax treasury gains for the quarter has been directly accounted in reserves, without passing through P&L (as per revised RBI guidelines).
- Q1FY25 consists of dividend income of ₹380 crore.
- Bank has undertaken change in accounting policy for credit cards in March 2024 wherein 100% provision is made at 180 DPD, but write-off has been brought down from earlier 2 years to 270 days.

**Exhibit 1: Variance Analysis**

|                          | Q2FY25   | Q2FY24   | YoY (%) | Q1FY25   | QoQ (%) | Comments  |
|--------------------------|----------|----------|---------|----------|---------|---|
| NII                      | 7,019.6  | 6,296.6  | 11.5    | 6,842.4  | 2.6     | Credit off-take offset by decline in NIM  |
| NIM (%)                  | 4.91     | 5.22     | -31 bps | 5.02     | -11 bps | Impacted by increased cost of funds & change in advance mix towards secured loans |
| Other Income             | 2,684.2  | 2,314.5  | 16.0    | 2,929.0  | -8.4    | Fee income growth at 14% YoY  |
| Net Total Income         | 9,703.8  | 8,611.2  | 12.7    | 9,771.4  | -0.7    |   |
| Staff cost               | 1,951.4  | 1,634.6  | 19.4    | 1,870.5  | 4.3     |   |
| Other Operating Expenses | 2,653.2  | 2,366.5  | 12.1    | 2,646.8  | 0.2     | Reduction in acquisition cost for digital accounts offset by higher IT spends     |
| PPP                      | 5,099.3  | 4,610.1  | 10.6    | 5,254.1  | -2.9    |   |
| Provision                | 660.4    | 366.6    | 80.2    | 578.5    | 14.2    | Stress build up seen in unsecured retail portfolio                                |
| PBT                      | 4,438.9  | 4,243.6  | 4.6     | 4,675.6  | -5.1    | Higher provisions impacted earnings   |
| Tax Outgo                | 1,095.1  | 1,052.6  | 4.0     | 1,156.0  | -5.3    |   |
| Exceptional item         | 0.0      | 2,730.0  | NA      | 0.0      | NA      |   |
| PAT                      | 3,343.7  | 3,191.0  | 4.8     | 3,519.6  | -5.0    |   |
| <b>Key Metrics</b>       |          |          |         |          |         |   |
| GNPA                     | 6,033.2  | 6,087.0  | -0.9    | 5,477.2  | 10.2    | Delinquencies in unsecured retail (credit card) segment                           |
| NNPA                     | 1,723.8  | 1,275.0  | 35.2    | 1,376.3  | 25.2    |   |
| Advances                 | 3,99,522 | 3,48,284 | 14.7    | 3,89,957 | 2.5     | Growth in SME & secured consumer book aided advances growth                       |
| Deposits                 | 4,61,454 | 4,00,963 | 15.1    | 4,47,418 | 3.1     | Term deposit accretion at 26% YoY   |

## Financial Summary

### Exhibit 2: Profit and loss statement

₹ crore

| (Year-end March)    | FY22    | FY23    | FY24    | FY25E   | FY26E   | FY27E   |
|---------------------|---------|---------|---------|---------|---------|---------|
| Interest Earned     | 27038.8 | 34250.9 | 45798.9 | 53728.1 | 61008.2 | 69827.9 |
| Interest Expended   | 10220.9 | 12698.9 | 19805.7 | 25007.3 | 28512.3 | 32746.3 |
| Net Interest Income | 16817.9 | 21551.9 | 25993.2 | 28720.8 | 32495.8 | 37081.6 |
| Growth (%)          | 9.6     | 28.1    | 20.6    | 10.5    | 13.1    | 14.1    |
| Non Interest Income | 6354.4  | 7083.1  | 10273.1 | 11532.1 | 13309.2 | 15416.7 |
| Net Income          | 23172.3 | 28635.0 | 36266.3 | 40252.9 | 45805.0 | 52498.3 |
| Operating expense   | 11121.4 | 13787.0 | 16678.8 | 19797.5 | 22553.9 | 25723.2 |
| Gross profit        | 12050.9 | 14848.0 | 19587.5 | 20455.4 | 23251.1 | 26775.1 |
| Provisions          | 689.6   | 457.0   | 1573.7  | 3011.6  | 3868.9  | 4159.8  |
| Taxes               | 2788.6  | 3451.7  | 4232.1  | 4448.2  | 4942.5  | 5766.9  |
| Exceptional item    | 0.0     | 0.0     | 0.0     | 2730.0  | 0.0     | 0.0     |
| Net Profit          | 8572.7  | 10939.3 | 13781.6 | 15725.6 | 14439.8 | 16848.4 |
| growth (%)          | 23.1    | 27.6    | 26.0    | 14.1    | -8.2    | 16.7    |
| EPS                 | 43.3    | 55.2    | 69.5    | 79.3    | 72.9    | 85.0    |

Source: Company, ICICI Direct Research

### Exhibit 3: Key ratios

| (Year-end March)            | FY22  | FY23  | FY24  | FY25E | FY26E | FY27E |
|-----------------------------|-------|-------|-------|-------|-------|-------|
| Valuation                   |       |       |       |       |       |       |
| No. of Equity Shares        | 198.2 | 198.2 | 198.2 | 198.2 | 198.2 | 198.2 |
| EPS (₹)                     | 43.3  | 55.2  | 69.5  | 79.3  | 72.9  | 85.0  |
| BV (₹)                      | 365.6 | 421.1 | 487.6 | 565.4 | 636.8 | 720.1 |
| ABV (₹)                     | 356.8 | 415.1 | 481.2 | 556.5 | 627.0 | 706.6 |
| P/E                         | 40.9  | 32.0  | 25.4  | 22.3  | 24.3  | 20.8  |
| P/BV                        | 5.0   | 4.3   | 3.7   | 3.2   | 2.8   | 2.5   |
| P/ABV                       | 4.9   | 4.3   | 3.7   | 3.2   | 2.8   | 2.5   |
| Yields & Margins (%)        |       |       |       |       |       |       |
| Yield on avg earning assets | 7.3   | 7.9   | 8.9   | 8.9   | 8.7   | 8.7   |
| Avg. cost on funds          | 3.2   | 3.5   | 4.6   | 4.8   | 4.8   | 4.8   |
| Net Interest Margins        | 4.5   | 5.0   | 5.1   | 4.7   | 4.6   | 4.6   |
| Avg. Cost of Deposits       | 3.1   | 3.5   | 4.5   | 4.9   | 4.9   | 4.9   |
| Yield on average advances   | 7.8   | 9.1   | 10.2  | 10.1  | 10.0  | 10.0  |
| Quality and Efficiency (%)  |       |       |       |       |       |       |
| Cost / Total net income     | 48.0  | 48.1  | 46.0  | 49.2  | 49.2  | 49.0  |
| Credit/Deposit ratio        | 87.0  | 88.1  | 83.8  | 83.8  | 85.2  | 86.5  |
| GNPA                        | 2.4   | 1.8   | 1.4   | 1.6   | 1.8   | 1.9   |
| NNPA                        | 0.6   | 0.4   | 0.3   | 0.4   | 0.4   | 0.5   |
| RoE                         | 12.6  | 14.0  | 15.3  | 15.1  | 12.1  | 12.5  |
| RoA                         | 2.1   | 2.4   | 2.5   | 2.4   | 2.0   | 2.0   |

Source: Company, ICICI Direct Research

### Exhibit 4: Balance sheet

₹ crore

| (Year-end March)               | FY22   | FY23   | FY24   | FY25E  | FY26E  | FY27E  |
|--------------------------------|--------|--------|--------|--------|--------|--------|
| Sources of Funds               |        |        |        |        |        |        |
| Capital (incl PCNPS)           | 1492   | 1493   | 994    | 994    | 994    | 994    |
| ESOPS                          | 31     | 60     | 79     | 79     | 79     | 79     |
| Reserves and Surplus           | 70964  | 81967  | 95646  | 111057 | 125208 | 141719 |
| Networth                       | 72488  | 83520  | 96719  | 112130 | 126281 | 142792 |
| Deposits                       | 311684 | 363096 | 448954 | 518314 | 595184 | 683773 |
| Borrowings                     | 25967  | 23416  | 28368  | 30774  | 33725  | 37286  |
| Other Liabilities & Provision: | 19289  | 19830  | 26316  | 29153  | 32320  | 35858  |
| Total                          | 429428 | 489862 | 600357 | 690371 | 787510 | 899709 |
| Applications of Funds          |        |        |        |        |        |        |
| Fixed Assets                   | 1644   | 1920   | 2155   | 2693   | 3232   | 3774   |
| Investments                    | 100580 | 121404 | 155404 | 169525 | 185719 | 204195 |
| Advances                       | 271254 | 319861 | 376075 | 434141 | 506845 | 591743 |
| Other Assets                   | 33027  | 14135  | 13934  | 16209  | 17587  | 18735  |
| Cash with RBI & call money     | 55951  | 32542  | 52788  | 67803  | 74126  | 81263  |
| Total                          | 429428 | 489862 | 600357 | 690371 | 787510 | 899709 |

Source: Company, ICICI Direct Research

### Exhibit 5: Growth ratios

| (Year-end March)    | FY22 | FY23 | FY24 | FY25E | FY26E | FY27E |
|---------------------|------|------|------|-------|-------|-------|
| Total assets        | 12.0 | 14.1 | 22.6 | 15.0  | 14.1  | 14.2  |
| Advances            | 21.3 | 17.9 | 17.6 | 15.4  | 16.7  | 16.8  |
| Deposits            | 11.3 | 16.5 | 23.6 | 15.4  | 14.8  | 14.9  |
| Total Income        | 13.9 | 23.6 | 26.7 | 11.0  | 13.8  | 14.6  |
| Net interest income | 9.6  | 28.1 | 20.6 | 10.5  | 13.1  | 14.1  |
| Operating expenses  | 29.6 | 24.0 | 21.0 | 18.7  | 13.9  | 14.1  |
| Operating profit    | 2.5  | 23.2 | 31.9 | 4.4   | 13.7  | 15.2  |
| Net profit          | 23.1 | 27.6 | 26.0 | 14.1  | -8.2  | 16.7  |
| Book value          | 13.7 | 15.2 | 15.8 | 15.9  | 12.6  | 13.1  |
| EPS                 | 23.1 | 27.6 | 26.0 | 14.1  | -8.2  | 16.7  |

Source: Company, ICICI Direct Research

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