

## Preparing for post-gRevlimid era with time-tested focused approach...

About the stock: Natco has, over the years, developed a knack for manufacturing complex generic products with few competitors, especially for the US market.

- India formulations mainly comprise oncology products (39 brands). For the US, it follows partnership products for risky launches and acquired Dash Pharma for a front-end presence. It owns six FDF, two API manufacturing facilities and two crop health sciences units.
- Maiden entry into crop protection was via launch of pheromone product, Natmate. Also launched CTPR pesticides subsequently.
- FY24 revenue break-up - domestic formulations: 10%, export formulations: 81% (mainly from the US, Canada, Brazil), APIs: 6%, crop protection: 3%

### Investment Rationale:

- Q1FY25- Revenues in line but significant beat in profitability- Revenues grew ~20% YoY to ₹ 1367 crore driven by export formulations which grew 37% to ₹ 1210 crore on the back of significant traction from anti-cancer drug gRevlimid. Other segments remained weak with 48% de-growth in APIs to ₹ 39 crore, 23% de-growth in the domestic formulations to ₹ 102 crore and 65% de-growth in the crop protection to ₹ 16 crore. EBITDA grew 55% YoY to ₹ 809 crore while EBITDA margins improved 1310 bps to 59%. EBITDA growth was mainly driven by strong GPM improvement (~407 bps YoY to 86.8%). PAT grew 61% YoY to ₹ 669 crore.
- Company banks on 6-7 niche products to fill the expected g Revlimid void – Over the last 10 years the company has successfully demonstrated its capabilities in exploiting limited competition block-buster products especially in the US via launches such as gCopaxone, gTamiflu and now gRevlimid. The company is now banking on some new FTF opportunities, notably gOzempic (Anti-diabetic), gWeovy (Weight management) and gLynparza (Anti-cancer) among others. (Total pipeline- Key Solo Para IV FTFs- 8; Key Para IV products -7). The management is confident on the prospects of some of these products to maintain the blockbuster traction beyond FY26. Already, its partner Mylan has settled a US patent litigation with Novo-Nordisk for generic Ozempic (to be outsourced from Stelis) which registered ~US\$ 9 billion sales in the US in CY23. The Kothur warning letter is not expected to have much impact as the company has dome dual filing including from Vizag for most of the important products and tie-ups with the CDMO players.

### Rating and Target price

- Our target price is ₹ 1675 based on 18x FY26E base business EPS of ₹ 87.2 plus ₹ 110 NPV for gRevlimid.



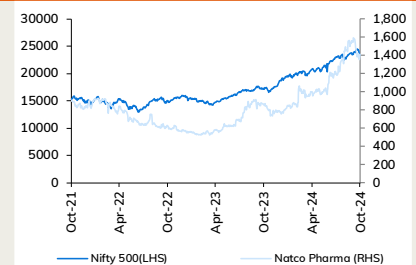
### Particulars

| Particular            | Amount        |
|-----------------------|---------------|
| Market Capitalisation | ₹ 25163 crore |
| Debt (FY24)           | ₹ 369 crore   |
| Cash (FY24)           | ₹ 70 crore    |
| EV                    | ₹ 25461 crore |
| 52 week H/L (₹)       | 1639/724      |
| Equity capital        | ₹ 36 crore    |
| Face value            | ₹ 2 crore     |

### Shareholding pattern

| (in %)   | Sep-23 | Dec-23 | Mar-24 | Jun-24 |
|----------|--------|--------|--------|--------|
| Promoter | 49.7   | 49.7   | 49.7   | 49.7   |
| FIIs     | 12.8   | 13.7   | 16.1   | 17.5   |
| DIIIs    | 14.0   | 11.3   | 9.7    | 7.9    |
| Others   | 23.5   | 25.3   | 24.5   | 25.0   |

### Price Chart



### Key risks

- Slower ramp up in the new launches in the US.
- Kothur plant warning letter and its implication on cost and launches.

### Research Analyst

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### Key Financial Summary

| Key Financials (₹ crore) | FY20   | FY21   | FY22   | FY23   | 3 year CAGR (FY23E-26E) | FY24   | FY25E  | FY26E  | 3 year CAGR (FY23E-26E) |
|--------------------------|--------|--------|--------|--------|-------------------------|--------|--------|--------|-------------------------|
| Revenues                 | 1915.0 | 2052.1 | 1944.8 | 2707.9 | 12.2                    | 3992.7 | 5027.5 | 5214.1 | 24.4                    |
| EBITDA                   | 582.6  | 606.2  | 263.5  | 936.4  | 17.1                    | 1745.3 | 2375.1 | 2145.4 | 31.8                    |
| EBITDA Margins (%)       | 30.4   | 29.5   | 13.5   | 34.6   |                         | 43.7   | 47.2   | 41.1   |                         |
| Net Profit               | 460.8  | 440.9  | 170.0  | 714.2  | 15.7                    | 1388.3 | 1833.3 | 1596.1 | 30.7                    |
| EPS (₹)                  | 25.2   | 24.1   | 9.3    | 39.0   |                         | 75.9   | 100.2  | 87.2   |                         |
| PE (x)                   | 54.6   | 57.1   | 148.0  | 35.2   |                         | 18.1   | 13.7   | 15.8   |                         |
| EV to EBITDA (x)         | 43.6   | 41.7   | 95.9   | 26.6   |                         | 14.3   | 10.0   | 10.5   |                         |
| RoNW (%)                 | 12.2   | 10.7   | 4.0    | 14.7   |                         | 23.7   | 24.4   | 17.8   |                         |
| RoCE (%)                 | 14.0   | 13.1   | 4.6    | 17.1   |                         | 26.9   | 29.9   | 22.8   |                         |

Source: Company, ICICI Direct Research

## Exhibit 1: Quarterly Summary

| ₹ Crore                 | Q1FY22 | Q2FY22 | Q3FY22 | Q4FY22 | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 | Q4FY24 | Q1FY25 | YoY (%)  | QoQ (%)  |
|-------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|----------|
| Sales                   | 408.1  | 370.1  | 545.4  | 590.6  | 877.2  | 432.1  | 487.3  | 897.9  | 1136.4 | 1028.4 | 765.4  | 1056.9 | 1367.1 | 20.3     | 29.3     |
| Raw Material Expenses   | 79.1   | 92.5   | 93.0   | 296.3  | 147.7  | 105.8  | 115.4  | 258.4  | 196.0  | 215.8  | 162.2  | 142.6  | 180.2  | -8.1     | 26.4     |
| % of Revenues           | 19.4   | 25.0   | 17.1   | 50.2   | 16.8   | 24.5   | 23.7   | 28.8   | 17.2   | 21.0   | 21.2   | 13.5   | 13.2   | -407 bps | -31 bps  |
| Gross Profit            | 329.0  | 277.6  | 452.4  | 294.3  | 729.5  | 326.3  | 371.9  | 639.5  | 940.4  | 812.6  | 603.2  | 914.3  | 1186.9 | 26.2     | 29.8     |
| Gross Profit Margin (%) | 80.6   | 75.0   | 82.9   | 49.8   | 83.2   | 75.5   | 76.3   | 71.2   | 82.8   | 79.0   | 78.8   | 86.5   | 86.8   | 407 bps  | 31 bps   |
| Employee Expenses       | 108.1  | 109.2  | 118.2  | 109.3  | 151.9  | 110.3  | 105.6  | 118.9  | 138.2  | 122.4  | 121.9  | 142.5  | 142.0  | 2.7      | -0.4     |
| % of Revenues           | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 25.5   | 0 bps    | 0 bps    |
| Other Expenses          | 113.3  | 105.0  | 247.5  | 209.8  | 189.7  | 120.7  | 165.6  | 181.5  | 278.3  | 235.2  | 206.4  | 285.9  | 235.6  | -15.3    | -17.6    |
| % of Revenues           | -6.1   | -0.5   | -8.5   | 24.6   | -8.7   | -1.0   | -1.8   | 3.3    | -8.3   | -4.5   | -4.3   | -12.0  | -12.3  | -407 bps | -31 bps  |
| Total Expenditure       | 300.5  | 306.7  | 458.7  | 615.4  | 489.3  | 336.8  | 386.6  | 558.8  | 612.5  | 573.4  | 490.5  | 571.0  | 557.8  | -8.9     | -2.3     |
| % of Revenues           | 86.8   | 75.5   | 91.4   | 25.2   | 91.9   | 76.6   | 78.2   | 68.0   | 91.0   | 83.6   | 83.1   | 98.5   | 99.2   | 813 bps  | 62 bps   |
| EBITDA                  | 107.6  | 63.4   | 86.7   | -24.8  | 387.9  | 95.3   | 100.7  | 339.1  | 523.9  | 455.0  | 274.9  | 485.9  | 809.3  | 54.5     | 66.6     |
| EBITDA Margins(%)       | 26.4   | 17.1   | 15.9   | -4.2   | 44.2   | 22.1   | 20.7   | 37.8   | 46.1   | 44.2   | 35.9   | 46.0   | 59.2   | 1310 bps | 1322 bps |
| Depreciation            | 33.8   | 34.7   | 36.0   | 38.1   | 39.6   | 41.7   | 41.5   | 41.0   | 43.5   | 43.6   | 44.2   | 55.5   | 44.1   | 1.4      | -20.5    |
| Interest                | 2.0    | 4.0    | 5.0    | 6.7    | 4.2    | 3.8    | 3.8    | 3.8    | 4.2    | 4.2    | 4.6    | 6.2    | 5.2    | 23.8     | -16.1    |
| Other income            | 17.0   | 38.0   | 30.2   | 13.8   | 34.3   | 20.5   | 20.0   | 29.0   | 18.2   | 32.4   | 30.2   | 53.4   | 43.6   | 139.6    | -18.4    |
| Less: Exceptional Items | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |          |          |
| PBT                     | 88.8   | 62.7   | 75.9   | -55.8  | 378.4  | 70.3   | 75.4   | 323.3  | 494.4  | 439.6  | 256.3  | 477.6  | 803.6  | 62.5     | 68.3     |
| Total Tax               | 16.0   | 4.7    | 10.6   | 0.9    | 65.4   | 13.5   | 19.1   | 48.6   | 79.7   | 70.6   | 43.6   | 91.3   | 135.1  | 69.5     | 48.0     |
| Tax rate (%)            | 18.0   | 7.5    | 14.0   | -1.6   | 17.3   | 19.2   | 25.3   | 15.0   | 16.1   | 16.1   | 17.0   | 19.1   | 16.8   |          |          |
| PAT                     | 72.8   | 58.0   | 65.3   | -56.7  | 313.0  | 56.8   | 56.3   | 274.7  | 414.7  | 369.0  | 212.7  | 386.3  | 668.5  | 61.2     | 73.1     |
| PAT Margin (%)          | 17.8   | 15.7   | 12.0   | -9.6   | 35.7   | 13.1   | 11.6   | 30.6   | 36.5   | 35.9   | 27.8   | 36.6   | 48.9   | 1241 bps | 1235 bps |
| Minority Interest       | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |          |          |
| PAT after MI            | 72.8   | 58.0   | 65.3   | -56.7  | 313.0  | 56.8   | 56.3   | 274.7  | 414.7  | 369.0  | 212.7  | 386.3  | 668.5  | 61.2     | 73.1     |
| EPS (₹)                 | 4.0    | 3.2    | 3.6    | -3.1   | 17.1   | 3.1    | 3.1    | 15.0   | 22.7   | 20.2   | 11.6   | 21.1   | 36.5   |          |          |

Source: Company, ICICI Direct Research

## Q1FY25 Results / Conference call highlights

- The growth in revenue and profits were primarily driven by export formulation business as domestic pharma business remains stable on the segmental split.
- Revlimid share will move to 1/3rd of Market at time of patent expiry in Jan'26.
- Natco pharma has exclusivity of Semaglutide FTF in weight loss where as in Diabetes FTF it has shared and solo (~60% of market) both.
- Mylan is the front-end partner in Semaglutide. Profit share of Mylan will be higher in this product and CDMO Stelis will also have a share in profits
- The total number of dossiers filed in Canada are 40 and more than 20 products of that has started with the sales activities.
- Management believes that Agro-Chemical business will require 2-3 years to become a branded business with a stable income.
- A reasonable amount of dividend will be paid in FY25 as management will require cash for making acquisitions if any opportunity comes up in the current fiscal year.
- Due to the observation at Kothur plant, the Injectables portfolio has been moved to a CDMO player.
- The remediation work is on-going in Kothur plant, some of the products have been moved out internally to different plants and others are outsourced externally.
- Exports business has done well and Canada has reported highest turnover ever.
- Management is hopeful that the number of filings will keep on growing from subsidiaries in Canada and Brazil.
- Excluding receivables, the company has a cash of ₹2000 crore.
- The company wouldn't mind to sit on cash until and unless it doesn't find a suitable acquisition opportunity. Company is looking to acquire company with potentially disruptive technology or business which should make a significant impact on its earning or/and fills in the gap such as absence in certain geographies.
- Management expects strong growth in Q2FY25 and aims to achieve a 20% growth in profits in FY25

## Financial Tables

| Exhibit 2: Profit and loss statement |              | ₹ crore        |                |                |  |
|--------------------------------------|--------------|----------------|----------------|----------------|--|
| (Year-end March)                     | FY23         | FY24           | FY25E          | FY26E          |  |
| Revenues                             | 2,707.9      | 3,992.7        | 5,027.5        | 5,214.1        |  |
| Growth (%)                           | 39.2         | 47.4           | 25.9           | 3.7            |  |
| Raw Material Expenses                | 627.3        | 716.6          | 901.9          | 1,065.1        |  |
| Employee Expenses                    | 486.7        | 525.0          | 640.8          | 728.5          |  |
| Other expenses                       | 657.5        | 1,005.8        | 1,109.8        | 1,275.2        |  |
| Total Operating Expenditure          | 1,771.5      | 2,247.4        | 2,652.5        | 3,068.8        |  |
| <b>EBITDA</b>                        | <b>936.4</b> | <b>1,745.3</b> | <b>2,375.1</b> | <b>2,145.4</b> |  |
| Growth(%)                            | 255.4        | 86.4           | 36.1           | -9.7           |  |
| Depreciation                         | 163.8        | 186.8          | 176.4          | 188.7          |  |
| Interest                             | 15.6         | 19.2           | 15.7           | 12.8           |  |
| Other Income                         | 103.8        | 134.2          | 153.3          | 156.3          |  |
| PBT                                  | 860.8        | 1,673.5        | 2,336.3        | 2,100.1        |  |
| Total Tax                            | 146.6        | 285.2          | 502.9          | 504.0          |  |
| PAT before MI                        | 714.2        | 1,388.3        | 1,833.3        | 1,596.1        |  |
| Minority Interest                    | 0.0          | 0.0            | 0.0            | 0.0            |  |
| <b>Adjusted PAT</b>                  | <b>714.2</b> | <b>1,388.3</b> | <b>1,833.3</b> | <b>1,596.1</b> |  |
| Growth(%)                            | 320.1        | 94.4           | 32.1           | -12.9          |  |
| <b>EPS (Adjusted)</b>                | <b>39.0</b>  | <b>75.9</b>    | <b>100.2</b>   | <b>87.2</b>    |  |

Source: Company, ICICI Direct Research

| Exhibit 3: Cash flow statement      |               | ₹ crore         |                |                |  |
|-------------------------------------|---------------|-----------------|----------------|----------------|--|
| (Year-end March)                    | FY23          | FY24            | FY25E          | FY26E          |  |
| Profit/(Loss) after taxation        | 684.4         | 1,387.2         | 1,833.3        | 1,596.1        |  |
| Add: Depreciation                   | 163.8         | 186.8           | 176.4          | 188.7          |  |
| (Inc)/dec in Current Assets         | -203.0        | -362.5          | -351.4         | -149.2         |  |
| Inc/(dec) in CL and Provisions      | 94.1          | 53.1            | 90.8           | 86.0           |  |
| Others                              | 109.8         | -53.0           | 15.7           | 12.8           |  |
| <b>CF from operating activities</b> | <b>849.1</b>  | <b>1,211.6</b>  | <b>1,764.8</b> | <b>1,734.3</b> |  |
| (Purchase)/Sale of Fixed Assets     | -175.1        | -356.7          | -350.0         | -300.0         |  |
| (Increase)/Decrease in Investments  | -442.6        | -732.1          | 0.0            | 0.0            |  |
| Others                              | 140.6         | 56.1            | 0.3            | 0.4            |  |
| <b>CF from investing activities</b> | <b>-477.1</b> | <b>-1,032.7</b> | <b>-349.7</b>  | <b>-299.6</b>  |  |
| Inc / (Dec) in Equity Capital       | 0.0           | 0.0             | 0.0            | 0.0            |  |
| Inc / (Dec) in Loan                 | 0.0           | 0.0             | 0.0            | 0.0            |  |
| Dividend & Dividend tax             | -100.4        | -170.8          | -164.7         | -164.7         |  |
| Others                              | -262.6        | -76.1           | -115.7         | -62.8          |  |
| <b>CF from financing activities</b> | <b>-363.0</b> | <b>-246.9</b>   | <b>-280.4</b>  | <b>-227.5</b>  |  |
| Net Cash flow                       | 9.0           | -68.0           | 1,134.8        | 1,207.2        |  |
| Opening Cash                        | 111.1         | 131.9           | 70.4           | 1,205.2        |  |
| <b>Closing Cash</b>                 | <b>131.9</b>  | <b>70.4</b>     | <b>1,205.2</b> | <b>2,412.4</b> |  |
| <b>Free Cash Flow</b>               | <b>674.0</b>  | <b>854.9</b>    | <b>1,414.8</b> | <b>1,434.3</b> |  |

Source: Company, ICICI Direct Research

| Exhibit 4: Balance Sheet    |                | ₹ crore        |                |                |  |
|-----------------------------|----------------|----------------|----------------|----------------|--|
| (Year-end March)            | FY23           | FY24           | FY25E          | FY26E          |  |
| Equity Capital              | 36.5           | 35.8           | 35.8           | 35.8           |  |
| Reserve and Surplus         | 4,837.3        | 5,817.3        | 7,485.9        | 8,917.3        |  |
| Total Shareholders funds    | 4,873.8        | 5,853.1        | 7,521.7        | 8,953.1        |  |
| Total Debt                  | 166.1          | 368.5          | 268.5          | 218.5          |  |
| Deferred Tax Liability      | 12.4           | 0.2            | 0.2            | 0.2            |  |
| Minority Interest / Others  | 1.7            | 4.0            | 4.3            | 4.7            |  |
| Long Term Provisions        | 85.3           | 70.9           | 70.9           | 70.9           |  |
| <b>Total Liabilities</b>    | <b>5,139.3</b> | <b>6,296.7</b> | <b>7,865.7</b> | <b>9,247.4</b> |  |
| Gross Block - Fixed Assets  | 3,357.0        | 3,606.9        | 3,931.9        | 4,206.9        |  |
| Accumulated Depreciation    | 985.3          | 1,172.1        | 1,348.5        | 1,537.2        |  |
| Net Block                   | 2,371.7        | 2,434.8        | 2,583.4        | 2,669.7        |  |
| Capital WIP                 | 64.3           | 137.3          | 162.3          | 187.3          |  |
| Total Fixed Assets          | 2,436.0        | 2,572.1        | 2,745.7        | 2,857.0        |  |
| Goodwill on Consolidation   | 55.2           | 56.0           | 56.0           | 56.0           |  |
| Investments                 | 392.3          | 539.4          | 539.4          | 539.4          |  |
| Inventory                   | 742.9          | 700.5          | 864.8          | 963.0          |  |
| Debtors                     | 856.1          | 1,188.9        | 1,376.0        | 1,427.1        |  |
| Cash                        | 131.9          | 70.4           | 1,205.2        | 2,412.4        |  |
| Other Current Assets        | 964.4          | 1,620.2        | 1,620.2        | 1,620.2        |  |
| Total Current Assets        | 2,695.3        | 3,580.0        | 5,066.2        | 6,422.6        |  |
| Creditors                   | 263.8          | 235.5          | 296.4          | 350.0          |  |
| Provisions                  | 16.9           | 102.9          | 111.1          | 120.0          |  |
| Other Current Liabilities   | 237.4          | 271.2          | 292.9          | 316.3          |  |
| Total Current Liabilities   | 518.1          | 609.6          | 700.4          | 786.4          |  |
| Net Current Assets          | 2,177.2        | 2,970.4        | 4,365.8        | 5,636.2        |  |
| LT L & A & Other Non CA     | 78.6           | 158.8          | 158.8          | 158.8          |  |
| <b>Application of Funds</b> | <b>5,139.3</b> | <b>6,296.7</b> | <b>7,865.7</b> | <b>9,247.4</b> |  |

Source: Company, ICICI Direct Research

| Exhibit 5: Key ratios       |       |       |       |       |  |
|-----------------------------|-------|-------|-------|-------|--|
| (Year-end March)            | FY23  | FY24  | FY25E | FY26E |  |
| <b>Per share data (₹)</b>   |       |       |       |       |  |
| Adjusted EPS                | 39.0  | 75.9  | 100.2 | 87.2  |  |
| BV per share                | 266.3 | 319.8 | 411.0 | 489.2 |  |
| Dividend per share          | 5.5   | 9.5   | 9.0   | 9.0   |  |
| Cash Per Share              | 7.2   | 3.8   | 65.9  | 131.8 |  |
| <b>Operating Ratios (%)</b> |       |       |       |       |  |
| Gross Profit Margins        | 76.8  | 82.1  | 82.1  | 79.6  |  |
| EBITDA Margins              | 34.6  | 43.7  | 47.2  | 41.1  |  |
| PAT Margins                 | 26.4  | 34.8  | 36.5  | 30.6  |  |
| Inventory days              | 432   | 357   | 350   | 330   |  |
| Debtor days                 | 115   | 109   | 100   | 100   |  |
| Creditor days               | 153   | 120   | 120   | 120   |  |
| Asset Turnover              | 0.8   | 1.1   | 1.3   | 1.2   |  |
| EBITDA Conversion Rate      | 90.7  | 69.4  | 74.3  | 80.8  |  |
| <b>Return Ratios (%)</b>    |       |       |       |       |  |
| RoE                         | 14.7  | 23.7  | 24.4  | 17.8  |  |
| RoCE                        | 17.1  | 26.9  | 29.9  | 22.8  |  |
| RoIC                        | 16.7  | 27.6  | 36.3  | 31.5  |  |
| <b>Valuation Ratios (x)</b> |       |       |       |       |  |
| P/E                         | 35.2  | 18.1  | 13.7  | 15.8  |  |
| EV / EBITDA                 | 26.6  | 14.3  | 10.0  | 10.5  |  |
| EV / Net Sales              | 9.2   | 6.3   | 4.7   | 4.3   |  |
| Market Cap / Sales          | 9.3   | 6.3   | 5.0   | 4.8   |  |
| Price to Book Value         | 5.2   | 4.3   | 3.3   | 2.8   |  |
| <b>Solvency Ratios</b>      |       |       |       |       |  |
| Debt / EBITDA               | 0.2   | 0.2   | 0.1   | 0.1   |  |
| Debt / Equity               | 0.0   | 0.1   | 0.0   | 0.0   |  |
| Current Ratio               | 4.9   | 5.8   | 5.5   | 5.1   |  |
| Working Capital Cycle       | 394   | 346   | 330   | 310   |  |

Source: Company, ICICI Direct Research

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